

DOCTORAL PROGRAMME

ESSAYS ON MATCHING SUPPLY WITH DEMAND FOR SHORT-LIFE
PRODUCTS

By

ACHAL GOYAL



भारतीय प्रबंध संस्थान बेंगलूर
INDIAN INSTITUTE OF MANAGEMENT
BANGALORE

2022

DOCTORAL PROGRAMME

**ESSAYS ON MATCHING SUPPLY WITH
DEMAND FOR SHORT-LIFE PRODUCTS**

**By
Achal Goyal**

A Dissertation submitted in Partial Fulfillment of the
Requirements for the
Doctoral Programme of the

INDIAN INSTITUTE OF MANAGEMENT BANGALORE

2022

Prof. Haritha Saranga
Chairperson
Doctoral Programme

Prof. Amar Sapra
Chairperson
Dissertation Advisory Committee

Members of the Dissertation Advisory Committee

- | | |
|---------------------------|--|
| 1. Prof. Amar Sapra | Chairperson |
| 2. Prof. Jishnu Hazra | Member |
| 3. Prof. Jitamitra Desai | Member |
| 4. Prof. Sridhar Seshadri | External Member (Professor, Gies College
of Business, University of Illinois Urbana-Champaign,
515 East Gregory Drive Champaign, IL 61820) |

To all my teachers

Acknowledgements

This dissertation has been possible due to the help and support of many people. Firstly, I have been extremely fortunate to have Prof. Amar Sapra as my thesis advisor. His deep knowledge in the field of inventory management has tremendously helped me in gaining insights and appreciation of the field which would have otherwise been impossible. His guidance, patience and zeal for quality have been invaluable to me in my growth as a researcher. However, more than a thesis advisor, he has been a great mentor. He has always gone out of his way to make my Ph.D. journey pleasing. Thank you, Prof. Amar, for your confidence and faith in me. I would also like to thank other members of my advisory committee, Prof. Jishnu Hazra, Prof. Jitamitra Desai and Prof. Sridhar Seshadri. Their comments and feedback have helped in improving the thesis as well as given ideas for extending this research.

The support from my institute, IIM Bangalore, has played an important role in my intellectual growth. I am grateful to the impressive quality of courses at IIM Bangalore. These classes have been extremely enriching and important to me. I am also thankful to the resources and intellectual freedom that IIM Bangalore has provided.

An important part of my journey is my interactions with my fellow students. The memories of long walks in the beautiful campus are something I would always cherish. I would especially like to thank Chhavi Shekhawat, Sowmya Kini and Ashish Bhandari for bringing lots of joy in my PhD journey. I am also grateful to my extremely helpful seniors: Srikanth Krishnaprasad, Prasenjit Mandal, Sumit Singh, T S Krishnan and Ravi Ranjan.

Outside the IIM Bangalore community, I have been fortunate enough to have friends who have always broaden my perspective whenever I have felt too stuck in the world of academia. A special thanks to Anshu Kedia, Nishant Tyagi, Priya Raha and Anish Prasad for tolerating my idiosyncrasies. Lastly, I would like to thank my mother, Kusum Goyal and my sister, Tanvi Goyal for always being a constant source of support.

Abstract

Short-life products include dairy products, fruits, vegetables, frozen foods, pharmaceutical drugs and blood. These are ubiquitous as well as indispensable to our society. This makes their efficient inventory management extremely important. Although important, such products are tremendously challenging to manage especially when the demand side is stochastic. An important trade-off is that keeping high stock may lead to outdates and keeping low stocks may lead to a loss in sales. Despite this simple-looking newsvendor trade-off, the problem becomes complicated in the presence of a finite lifetime as one needs to keep track of the vector of inventories of different ages. Making things worse, the optimal replenishment is a state-dependent policy and thus one needs to keep track of the full inventory vector and hence the problem suffers from the infamous *curse of dimensionality*. Another important challenge in managing these products is the customers' perception of them. Depending on usage as well as other factors, customers generally prefer products with sufficient remaining lifetime and may not purchase old units. Selling old units may even have serious implications on the brand image of the retailer.

In this dissertation, we examine the management of such perishable products where demand depends on the product's perceived freshness. The focus is on understanding the structure of the optimal policy and developing computationally fast heuristics. In particular, we consider periodic review, finite horizon models. The first essay considers a supermarket context whereas the second and third essays consider an online retailer (e-tailer). The first essay examines the joint replenishment and clearance policy for a perishable product in a supermarket context considering customer-driven LIFO (last-in-last-out) issuing policy. The key objective of the model is to understand the effect of the age dependence of demand on the optimal replenishment and clearance policy. We show that the optimal policy when demand depends on age may diverge substantially from the optimal policy when demand is independent of age. We also develop an efficient heuristic to compute the order and clearance quantities. The second essay considers joint issuing and replenishment decisions when the vendor controls the fulfillment of demand. While

studies have shown the optimality of issuing a perishable product in FIFO (first-in-first-out) sequence when demand is independent of age, it may not be so when demand is age-sensitive. We fully characterize the structure of the optimal policy when the product lifetime is two periods and partially characterize the optimal policy when the product has lifetime of more than two periods. Further, the optimal policy is compared with the cases when issuing is fixed to simple policies such as LIFO and FIFO. The third essay considers replenishment decisions when the vendor fixes the issuing sequence to FIFO. We show that existing structural results on optimal replenishment policy break down in the presence of age-sensitive demand. We develop an approximation algorithm for which we show the worst-case performance guarantee of two for any arbitrarily correlated demand process.